

HIGHLIGHTS

- **More Singapore Together Government-citizens partnerships expected in 2022.**
- **About 34,000 Singaporeans and members of the public, and 1,500 organisations, have collaborated with Government agencies through 31 Singapore Together Alliances for Action (AfA) between June 2020 to February 2022.¹ They contributed to more than 120 projects to co-create solutions on 15 key thematic issues that arose from the Singapore (SG) Together Emerging Stronger Conversations. 10 AfAs have concluded their terms².**
- **Singaporeans want to be involved in building Singapore's future together. In 2022, through the Singapore Together movement, we will galvanise a whole-of-society effort to work on ideas to build a better Singapore. These opportunities to contribute will be updated regularly on www.sg.**

[UPDATE] PROGRESS OF SINGAPORE TOGETHER MOVEMENT

Singapore Together started in 2019 to mark a shift in governance approach towards deeper partnership between the Government and Singaporeans. The unprecedented disruptions caused by the pandemic gave greater impetus for Singapore Together; the Government continued its focus on partnering citizens to shape a stronger post-pandemic Singapore future – a Singapore that continues to be a bright spot in the world, and a caring, inclusive, and sustainable society.

Shaping our future, together through Alliances for Action

2 34,000 Singaporeans and members of the public from all walks of life have contributed to more than 120 projects through the 31 Singapore Together Alliances for Action (AfA). These AfAs address the 15 major themes that were most important to Singaporeans, arising from the SG Together Emerging Stronger Conversations and other engagements. The AfAs are partnerships that bring together the people, private and public sectors to co-create and implement solutions on significant issues. The AfAs and their impact are listed at **Annex A**. Besides partnership, the Government has also addressed these themes through national policies, such as the expansion of the Progressive Wage Model and enhancements to Workfare payouts, and will continue to do so.

3 As new issues emerge, the Government will continue to address them in partnership with Singaporeans. In the past year, the Government has progressively involved more Singaporeans in national conversations on a wide range of issues, such as women's development, marriage and parenthood, sustainability and more recently, land use.

¹ The figure reflects the totals from each of the Government agencies with AfAs. Pls refer to [Annex A](#) for details.

² There are currently 21 ongoing AfAs. The 10 AfAs that have completed their term are: 1. Beyond Covid-19 Taskforce, 2. AfA on Supply Chain Digitalisation, 3. AfA on Sustainability, 4. AfA on Digitalising Built Environment, 5. AfA on Facilitating Smart Commerce, 6. AfA on Robotics, 7. AfA on EduTech, 8. AfA on MedTech, 9. AfA on AgriTech, and 10. AfA on Enabling Safe and Innovative Visitor Experiences. Pls refer to [Annex A](#) for details.

4 This is the Singapore Together movement in progress – where Singaporeans are increasingly participating in meaningful dialogues about the complex issues we face and co-creating a way forward together. The AfAs, complemented by other forms of partnerships, are significant in showing how in big and small ways, every Singaporean can contribute to positive change.

31 SG TOGETHER ALLIANCES FOR ACTION FORMED TO ADDRESS THEMATIC ISSUES



SOCIAL SUPPORT[^]

NATIONAL IDENTITY & SHARED VALUES[^]
GOVERNANCE & CIVIC ENGAGEMENT[^]
OUR DIVERSE SINGAPORE COMMUNITY
NATIONAL SECURITY & TOTAL DEFENCE
RACE & RELIGION

- UPLIFT
- SG Cares Community Network
- AfA on Corporate Purpose
- AfA on Emerging Needs and Volunteerism
- AfA for Integration in Society[#]
- Beyond Covid-19 Taskforce[&]



JOBS & ECONOMY[^]

EDUCATION & TRAINING

- AfA for Lower-wage Workers
- AfA on Accurate Property Listings[#]
- AfA on Sustainable Spaces[#]
- AfA on Enabling Safe and Innovative Visitor Experiences^{*&}
- AfA on Digitalising Built Environment^{*&}
- AfA on EduTech^{*&}
- AfA on Facilitating Smart Commerce^{*&}
- AfA on Robotics^{*&}
- AfA on Supply Chain Digitalisation^{*&}
- AfA on Sustainability^{*&}
- AfA on MedTech^{*&}
- AfA on AgriTech^{*&}



ENVIRONMENT

BUILT ENVIRONMENT & LIVEABILITY

- Friends of the Parks AfA
- Youth Stewards for Nature AfA
- Building Community Resilience @ Cambridge Road[#]
- Dementia-friendly Neighbourhood project[#]



HEALTH & WELLBEING

ARTS & SPORTS

- Youth Mental Well-being Network
- Mentoring AfA



FAMILY

CARING FOR SENIORS

- Work-life Harmony AfA
- AfA for Caregivers of Persons with Disabilities
- AfA to Strengthen Marriage and Family Relationships[#]



DIGITALISATION & TECHNOLOGY[^]

- Digital for Life Movement AfAs:
- Sunlight AfA to Tackle Online Harms, especially those targeted at women and girls
 - AfA to Enhance Digital Readiness Skills and Literacy for Daily Living
 - AfA to Enhance Digital Access for Needy Beneficiaries
 - AfA – Online Ordering for Hawkers

Note:

[^]Denotes themes of most interest during the ESCs.

^{*}Denotes the nine SG Together AfAs convened by the Emerging Stronger Taskforce.

[#]Denotes the new SG Together AfAs from Jul 2021.

[&]Denotes the SG Together AfAs that have concluded its term.

Partnership highlights

5 Singaporeans have shared that they want to play a part in co-creating solutions for pressing issues and working towards a just, caring and equal Singapore society, with opportunities for all. Many have aspirations to better support our lower-wage workers; build stronger families; take care of those from disadvantaged backgrounds; and strengthen our social cohesion – giving every Singaporean a stake in our society and not leaving anyone behind.

6 **Government-citizen partnership efforts have helped us to uplift students and families from disadvantaged backgrounds to address social mobility.** For example, MOE’s UPLIFT programme has supported more than 45,000 students in partnership with over 50 organisations. Going forward, our partnership efforts will also help to provide disadvantaged students with a more nurturing home environment. Another such initiative is MSF’s Community Link (ComLink), where Government agencies, community partners and volunteers come together to empower and uplift families with children living in rental housing.

The goal is to support these families towards Stability, Self-reliance and Social Mobility (3S). Since April 2019, ComLink has reached out to more than 3,500 families to understand their needs and aspirations. Agencies and partners then follow up with case support and also work with volunteers to offer customised programmes and services to these families. In the coming years, we plan to reach out and support all 14,000 families.

7 **We are also increasing support for post-secondary students to deepen their skills.** As part of the review on pathways in applied education, MOE consulted around 2,000 stakeholders, including students, alumni, parents, teachers, and industry partners. The policy recommendations, which were announced in January 2022, seek to support the unique strengths and diverse aspirations of ITE and polytechnic students, and equip graduates with the skills needed to thrive in the future economy.³

8 **By working closely with tripartite partners, we are also helping to ensure that no one is left behind in our economic progress.** The tripartite AfA for Lower-Wage Workers will continue its work to improve opportunities and working conditions for this group of workers.

9 **We launched the Singapore Green Plan 2030 in February 2021 to advance our sustainability agenda as one nation.** As part of the Singapore Together movement, the Green Plan offers citizens the opportunity to share their views and co-create solutions for a greener Singapore.

10 We invite all Singaporeans to join us on this journey. Singapore Together is not just about partnering the Government, but also citizens partnering one another, for a better Singapore. For more information on opportunities and resources available, visit www.sg.

Annexes

- A. Key Impact from the 31 AfAs (and including the list of the 10 AfAs that have completed their terms)

³ For more information, please refer to: <https://www.moe.gov.sg/news/press-releases/20220107-enhanced-flexibility-industry-readiness-and-support-for-polytechnic-and-ite-students>

PROGRESS AND IMPACT MADE BY THE 31 AFAS

- Please see below for the details to the progress of the 31 AfAs.
- Of these 31 AfAs, five were newly formed in past seven months⁴, 10 have since completed their terms. The updates on the completed AfAs are on pages 28 - 33.

S/N	AfA and Lead Agencies	Key Impact	
1.	<p>AfA for Integration in Society (Affinity) [Newly-formed in the past seven months]</p> <p>Ministry of Culture, Community and Youth (MCCY)</p>	<p>Involvement</p>	<p>Key figures</p>
		<p>Singaporeans / members of the public involved</p>	<p>20</p>
		<p>No. of organisations involved</p>	<p>15</p>
		<p>Snapshot of the projects undertaken by the AfA members</p>	<p>4 Focus areas and projects</p> <ul style="list-style-type: none"> ❖ Integration Through Volunteering – Encouraging volunteerism as a platform for interaction and bonding among locals and foreigners. ❖ Community Orientation Programme – Developing a structured orientation programme for newly arrived foreign professionals ❖ Inspiring Integration – Creating platforms for discussing, learning, and sharing stories of integration. ❖ Addressing Micro-indignities – Building capabilities in the workplace and community through

⁴ Since the last media factsheet update on 26 June 2021.

S/N	AfA and Lead Agencies	Key Impact									
			workshops on micro-indignities.								
		<p><u>Impact / Progress</u></p> <ul style="list-style-type: none"> Organised a webinar on 24 Sep 2021, which covered the principles of diversity and inclusion. The webinar also featured four personal stories of integration, and reached out to 70 participants Piloted workshops on micro-indignities with more than 80 HR managers and working professionals. 									
2.	<p>AfA on Accurate Property Listings [Newly-formed in the past seven months]</p> <p>Council for Estate Agencies</p>	<table border="1"> <thead> <tr> <th data-bbox="695 846 992 882">Involvement</th> <th data-bbox="992 846 1362 882">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="695 882 992 1032">Singaporeans / members of the public involved</td> <td data-bbox="992 882 1362 1032">9</td> </tr> <tr> <td data-bbox="695 1032 992 1149">No. of organisations involved</td> <td data-bbox="992 1032 1362 1149">9</td> </tr> <tr> <td data-bbox="695 1149 992 1296">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1149 1362 1296">1 Project</td> </tr> </tbody> </table> <p><u>Impact / Progress</u></p> <ul style="list-style-type: none"> AfA on Accurate Property Listings will develop a prototype digital platform to eliminate dummy and duplicate advertisements. It will: Reduce time and effort spent by property consumers and property agents in sieving out dummy or duplicate listings, leading to a more transparent, efficient and reliable property listing search experience. Enable property agencies to channel resources invested to ensure their agents publish accurate property listings to initiatives that value-add or transform property transaction services. 		Involvement	Key figures	Singaporeans / members of the public involved	9	No. of organisations involved	9	Snapshot of the projects undertaken by the AfA members	1 Project
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S/N	AfA and Lead Agencies	Key Impact									
		<ul style="list-style-type: none"> Reduce unproductive use of resources by property portals to verify the authenticity and accuracy of property listings. 									
3.	<p>AfA to Strengthen Marriage and family Relationships [Newly-formed in the past seven months]</p> <p>Ministry of Social and Family Development (MSF)</p>	<table border="1"> <thead> <tr> <th data-bbox="699 504 994 539">Involvement</th> <th data-bbox="994 504 1374 539">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 539 994 651">Singaporeans / members of the public involved</td> <td data-bbox="994 539 1374 651">69</td> </tr> <tr> <td data-bbox="699 651 994 730">No. of organisations involved</td> <td data-bbox="994 651 1374 730">66</td> </tr> <tr> <td data-bbox="699 730 994 1332">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="994 730 1374 1332"> 6 Projects <ul style="list-style-type: none"> ❖ Outreach efforts to families through and with community partners. ❖ Support for Newlyweds. ❖ Parenting Together. ❖ Support for Single Parents. ❖ Support for Families with Early Risks. ❖ Strengthening Marriages and Families in Faith Communities. </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	69	No. of organisations involved	66	Snapshot of the projects undertaken by the AfA members	6 Projects <ul style="list-style-type: none"> ❖ Outreach efforts to families through and with community partners. ❖ Support for Newlyweds. ❖ Parenting Together. ❖ Support for Single Parents. ❖ Support for Families with Early Risks. ❖ Strengthening Marriages and Families in Faith Communities. 	<p><u>Impact / Progress</u></p> <ul style="list-style-type: none"> Addressed the trend of declining marriages and earlier divorce in marriage cohorts. Identified and addressed gaps in the ecosystem of support for marriages and families. Increased community support for marriage and family strengthening initiatives. Conducted Focus Group Discussion (FGD) on Single Unwed Parents involving AfA members and 17 citizens. Conducted FGDs on the review of the Maintenance of Parents Act (MPA) proposed amendments
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S/N	AfA and Lead Agencies	Key Impact									
		involving AfA members and 147 citizens and stakeholders.									
4.	<p>AfA - Dementia-friendly Neighbourhood project [Newly-formed in the past seven months]</p> <p>Ministry of National Development, Centre for Liveable Cities (CLC)</p>	<table border="1"> <thead> <tr> <th data-bbox="699 463 992 499">Involvement</th> <th data-bbox="992 463 1372 499">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 499 992 611">Singaporeans / members of the public involved</td> <td data-bbox="992 499 1372 611">40</td> </tr> <tr> <td data-bbox="699 611 992 689">No. of organisations involved</td> <td data-bbox="992 611 1372 689">6</td> </tr> <tr> <td data-bbox="699 689 992 801">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 689 1372 801">1 Project</td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	40	No. of organisations involved	6	Snapshot of the projects undertaken by the AfA members	1 Project	<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • The AfA is engaging persons living with dementia (PLWDs), caregivers, and other residents to prototype design improvements in a specific neighbourhood, develop design ideas and support programmes to enable PLWDs to age-in-place with a sense of security and dignity in their neighbourhood. • The AfA aims to enable persons living with dementia to better navigate their own neighbourhoods. • This will inform relevant guidelines for the dementia-friendliness of neighbourhoods across Singapore, to better support persons living with dementia, and build more inclusive communities.
Involvement	Key figures										
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5.	<p>AfA on Sustainable Spaces [Newly-formed in the past seven months]</p> <p>National Environment Agency (NEA), Building and Construction Authority (BCA)</p>	<table border="1"> <thead> <tr> <th data-bbox="699 1444 992 1480">Involvement</th> <th data-bbox="992 1444 1372 1480">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1480 992 1630">Singaporeans / members of the public involved</td> <td data-bbox="992 1480 1372 1630">Not available yet. The AfA is still work-in-progress.</td> </tr> <tr> <td data-bbox="699 1630 992 1742">No. of organisations involved</td> <td data-bbox="992 1630 1372 1742">5</td> </tr> <tr> <td data-bbox="699 1742 992 2004">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1742 1372 2004">1 project ❖ Create and enhance sustainable spaces by promoting supply and adoption of building materials and furnishings with low</td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	Not available yet. The AfA is still work-in-progress.	No. of organisations involved	5	Snapshot of the projects undertaken by the AfA members	1 project ❖ Create and enhance sustainable spaces by promoting supply and adoption of building materials and furnishings with low	
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S/N	AfA and Lead Agencies	Key Impact									
			chemical emission in indoor spaces.								
		<p><u>Impact / Progress</u></p> <ul style="list-style-type: none"> The AfA seeks to bring together stakeholders across different sectors to create and enhance sustainable spaces. For a start, the AfA will focus on promoting supply and adoption of building materials and furnishings with low chemical emission (e.g. formaldehyde) in indoor spaces, where many people spend up to 90% of their time. The AfA seeks to achieve the following outcomes: <ul style="list-style-type: none"> Advocate the use of low-emitting materials and furnishings in indoor spaces, through specifying standards (e.g. emission limits) towards the supply and adoption of green products/solutions that affect indoor air quality (IAQ). Build on industry standards for indoor air quality, e.g. through review and establishment of local guidelines, formalising industry standards. Cultivate awareness on the importance of sustainable spaces, e.g. through development of guidebooks to help solution adopters and consumers understand what to look out for in creating good indoor environments. 									
6.	<p>SG Cares Community Network</p> <p>MCCY, MSF</p>	<table border="1"> <thead> <tr> <th data-bbox="695 1489 992 1525">Involvement</th> <th data-bbox="992 1489 1374 1525">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="695 1525 992 1637">Singaporeans / members of the public involved</td> <td data-bbox="992 1525 1374 1637">25,100</td> </tr> <tr> <td data-bbox="695 1637 992 1715">No. of organisations involved</td> <td data-bbox="992 1637 1374 1715">174</td> </tr> <tr> <td data-bbox="695 1715 992 1827">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1715 1374 1827">14 SG Cares Volunteer Centres</td> </tr> </tbody> </table> <p><u>Impact / Progress</u></p>		Involvement	Key figures	Singaporeans / members of the public involved	25,100	No. of organisations involved	174	Snapshot of the projects undertaken by the AfA members	14 SG Cares Volunteer Centres
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S/N	AfA and Lead Agencies	Key Impact									
		<ul style="list-style-type: none"> Jointly organised by MCCY and MSF to bring together community stakeholders to address local needs and reinforce collaboration. Key to the SG Cares Community Networks are the SG Cares Volunteer Centres (VCs); there are currently 14 SG Cares Volunteer Centres (VCs), in operation and by March 2022, there will be 24 SG Cares VCs in all 24 towns. Since May 2018, 5,100 participants from 160 agencies have come together through 29 networking sessions to collaborate and co-create initiatives to meet the needs of community. To date, 14 operational SG Cares VCs have recruited and deployed about 20,000 volunteers to meet the needs of approximately 160,000 beneficiaries. 									
7.	AfA on Emerging Needs and Volunteerism MCCY	<table border="1"> <thead> <tr> <th data-bbox="699 1070 992 1106">Involvement</th> <th data-bbox="992 1070 1372 1106">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1106 992 1223">Singaporeans / members of the public involved</td> <td data-bbox="992 1106 1372 1223">476</td> </tr> <tr> <td data-bbox="699 1223 992 1299">No. of organisations involved</td> <td data-bbox="992 1223 1372 1299">63</td> </tr> <tr> <td data-bbox="699 1299 992 1751">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1299 1372 1751"> 3 focus areas <ul style="list-style-type: none"> ❖ Support for mental wellness within the community⁵. ❖ Equipping seniors with digital skills to navigate a post-COVID-19⁶. volunteering landscape ❖ Expanding forms of giving through donations-in-kind⁷. </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	476	No. of organisations involved	63	Snapshot of the projects undertaken by the AfA members	3 focus areas <ul style="list-style-type: none"> ❖ Support for mental wellness within the community⁵. ❖ Equipping seniors with digital skills to navigate a post-COVID-19⁶. volunteering landscape ❖ Expanding forms of giving through donations-in-kind⁷. 	<p><u>Impact / Progress</u></p>
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⁵ Led by SG Cares VC @ Jurong East, together with eight other organisations, this focus area aims to train and equip volunteers with knowledge on mental wellness. The programme name is 'Sound Mind Soft Heart'.

⁶ Led by RSVP Singapore to equip seniors with skills to adapt to the new normal

⁷ Led by Gift for Good to expand the scope of giving by strengthening the DIK ecosystem through a digital platform. The platform seeks to encourage in-kind donations to charities by having charities to post their DIK needs and for donors to donate should there be a match

S/N	AfA and Lead Agencies	Key Impact									
		<ul style="list-style-type: none"> • Support for mental wellness within the community <ul style="list-style-type: none"> ○ As part of Sound Mind Soft Heart programme, 100 volunteers have undergone training to equip them with skills to work with individuals and families who require mental wellness support (deployment of volunteers on hold due to COVID-19 restrictions and limits). • Equipping seniors with digital skills to navigate a post-COVID-19 volunteering landscape <ul style="list-style-type: none"> ○ Launched the “Smart Seniors Applied Learning Centre” on 18 Feb 2022. ○ RSVP Singapore engaged 8 more potential partners to provide training on topics such as e-commerce, ride hailing, food delivery, online shopping and tele-presence. • Expanding forms of giving through donations-in-kind <ul style="list-style-type: none"> ○ 376 individual donors have registered on the platform. ○ 39 charities / non-profit organisations on boarded. ○ 6 SG Cares VCs onboarded. ○ 80 fulfilled wishes. 									
8.	Mentoring AfA MCCY, and National Youth Council	<table border="1"> <thead> <tr> <th data-bbox="699 1370 992 1406">Involvement</th> <th data-bbox="992 1370 1372 1406">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1406 992 1711">Singaporeans / members of the public involved</td> <td data-bbox="992 1406 1372 1711"> 510* *Numbers exclude AfA Steering Committee Co-chairs and Members, and are non-unique. </td> </tr> <tr> <td data-bbox="699 1711 992 1787">No. of organisations involved</td> <td data-bbox="992 1711 1372 1787">78</td> </tr> <tr> <td data-bbox="699 1787 992 2009">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1787 1372 2009"> 3 Workshops for 3 focus areas <ul style="list-style-type: none"> ❖ Resources and training. ❖ Partnerships. ❖ Youth engagement. </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	510* *Numbers exclude AfA Steering Committee Co-chairs and Members, and are non-unique.	No. of organisations involved	78	Snapshot of the projects undertaken by the AfA members	3 Workshops for 3 focus areas <ul style="list-style-type: none"> ❖ Resources and training. ❖ Partnerships. ❖ Youth engagement. 	
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		<p><u>Impact / Progress</u></p> <ul style="list-style-type: none"> • Galvanised 3P sectors and citizens to co-create/co-deliver the national movement together. <ul style="list-style-type: none"> ○ Since the launch of AfA in Mar 2021, over 180 organisations and professionals have pledged their support and interest to be part of the AfA ○ Through several AfA engagements with AfA Workgroup Leads and Sep AfA Engagement with 100 pax organisations representatives and individuals from the 3P sectors, the AfA landed on the 3 key focus areas – a) Training & Resources; b) Partnerships; and c) Youth Engagement. ○ From the AfA engagements, more than 50% indicated interest to contribute to Mentoring AfA at various levels. This eventually led to onboarding of 19 core team members to support the 18 strong AfA Steering Committee members. • Broadened partnership with organisations to enable easy access of mentoring opportunities for youths. <ul style="list-style-type: none"> ○ The AfA Listening Exercise on 15 Nov with 18 mentoring organisations gathered views on youths’ needs as well as the types of support that might be helpful to improve the quality of existing mentoring programmes. A total of 12 organisations expressed interest to partner AfA to list 17 of their mentoring programmes on the neutral first-stop platform, WeConnect for youths have easy access to formal and informal mentoring opportunities. ○ AfA is also fostering partnerships with other 3Ps non-mentoring organisations. • Generated greater awareness / interest of mentoring among youths to drive youths’ participation in mentoring <ul style="list-style-type: none"> ○ AfA Engagement with youths on the 23 Nov engaged a total 252 individuals through the sharing of personal mentoring experiences by the mentor-mentee pairs. All respondents to the post-event survey found the session

S/N	AfA and Lead Agencies	Key Impact								
		<p>useful, and over 80% would consider having a personal mentor to help them with their goals for 2022.</p> <ul style="list-style-type: none"> ○ To help youths kickstart their mentoring journey, the AfA is working with WeConnect to be the first-stop platform so that youths can easily wayfind different opportunities relevant to their specific life stages/needs. ○ Following the 23 Nov AfA Engagement with youths, WeConnect has over 350 visitorship with close to 20 interests on the available mentoring programmes and over 30 interested to be kept informed of future opportunities on WeConnect. 								
9.	<p>AfA on Corporate Purpose</p> <p>National Volunteer and Philanthropy Centre (NVPC)</p>	<table border="1" data-bbox="695 909 1374 1256"> <thead> <tr> <th data-bbox="695 909 994 949">Involvement</th> <th data-bbox="994 909 1374 949">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="695 949 994 1061">Singaporeans / members of the public involved</td> <td data-bbox="994 949 1374 1061">44</td> </tr> <tr> <td data-bbox="695 1061 994 1140">No. of organisations involved</td> <td data-bbox="994 1061 1374 1140">44</td> </tr> <tr> <td data-bbox="695 1140 994 1256">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="994 1140 1374 1256">4 Engagement Sessions</td> </tr> </tbody> </table> <p><u>Impact / Progress</u></p> <ul style="list-style-type: none"> • The NVPC is working with private sector partners on a national framework and blueprint for corporate purpose. This will provide a roadmap for businesses to measure their progress and the impact they are making as purpose-driven businesses. • The first engagement session held on 22 Oct focused on developing a collective understanding of the objectives of the AfA workstream and how members could contribute. Members also shared the importance of corporate purpose in Singapore. • Members defined the meaning of corporate purpose at the second engagement session held on 30 Nov 2021. 	Involvement	Key figures	Singaporeans / members of the public involved	44	No. of organisations involved	44	Snapshot of the projects undertaken by the AfA members	4 Engagement Sessions
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Snapshot of the projects undertaken by the AfA members	4 Engagement Sessions									

S/N	AfA and Lead Agencies	Key Impact									
		<ul style="list-style-type: none"> A leadership dialogue with key business leaders held on 13 Jan 2022 focused on highlighting businesses' role in driving corporate purpose. The third engagement session was held on 14 Feb 2022 where members were involved in testing and validating the draft corporate purpose blueprint matrix for small, medium and large enterprises. 									
10.	<p>AfA on Caregivers of Persons with Disabilities</p> <p>National Council of Social Service (NCSS) and SG Enable</p>	<table border="1"> <thead> <tr> <th data-bbox="699 667 992 707">Involvement</th> <th data-bbox="992 667 1374 707">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 707 992 819">Singaporeans / members of the public involved</td> <td data-bbox="992 707 1374 819">> 1,700</td> </tr> <tr> <td data-bbox="699 819 992 898">No. of organisations involved</td> <td data-bbox="992 819 1374 898">14</td> </tr> <tr> <td data-bbox="699 898 992 1388">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 898 1374 1388"> <p>2 Projects</p> <ul style="list-style-type: none"> ❖ Project 3i – 3-prong approach to develop community and mutual support (CAREconnect, CAREwell, CAREbuddy). ❖ Community Circles to rally a group of volunteers around the caregiver to offer practical support. </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	> 1,700	No. of organisations involved	14	Snapshot of the projects undertaken by the AfA members	<p>2 Projects</p> <ul style="list-style-type: none"> ❖ Project 3i – 3-prong approach to develop community and mutual support (CAREconnect, CAREwell, CAREbuddy). ❖ Community Circles to rally a group of volunteers around the caregiver to offer practical support. 	<p><u>Impact / Progress</u></p> <ul style="list-style-type: none"> The AfA seeks to establish a community support model with self-sustaining support networks for caregivers to be connected, starting with two pilot sites in Boon Lay and Kampong Glam. Projects implemented has leveraged community partners and peer support to reach out to caregivers, including 93 trained community volunteers and experienced caregivers. Collaborations have been facilitated among partners through AfA such as Pilot of Community circles, collective outreach to build referral channels for caregivers and identify potential volunteers.
Involvement	Key figures										
Singaporeans / members of the public involved	> 1,700										
No. of organisations involved	14										
Snapshot of the projects undertaken by the AfA members	<p>2 Projects</p> <ul style="list-style-type: none"> ❖ Project 3i – 3-prong approach to develop community and mutual support (CAREconnect, CAREwell, CAREbuddy). ❖ Community Circles to rally a group of volunteers around the caregiver to offer practical support. 										

S/N	AfA and Lead Agencies	Key Impact									
11.	Youth Mental Well-being Network MSF, Ministry of Education (MOE), and Ministry of Health (MOH)	<table border="1"> <thead> <tr> <th data-bbox="699 383 991 421">Involvement</th> <th data-bbox="991 383 1374 421">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 421 991 539">Singaporeans / members of the public involved</td> <td data-bbox="991 421 1374 539">> 1,500</td> </tr> <tr> <td data-bbox="699 539 991 613">No. of organisations involved</td> <td data-bbox="991 539 1374 613">0</td> </tr> <tr> <td data-bbox="699 613 991 958">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="991 613 1374 958"> 22 Projects <ul style="list-style-type: none"> Ranging from enhancing youths' emotional resilience to strengthening support among peers, and within the family, workplace and community. </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	> 1,500	No. of organisations involved	0	Snapshot of the projects undertaken by the AfA members	22 Projects <ul style="list-style-type: none"> Ranging from enhancing youths' emotional resilience to strengthening support among peers, and within the family, workplace and community. 	<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> Facilitated collaborations among youths, parents, caregivers, and social sector and mental health professionals. Increased community engagement and support for youth mental well-being through the 22 projects. In the coming months, we plan to transit the Youth Mental Well-being Network to a new wider Network that will focus on both youth and non-youth mental health issues. The Network will be chaired by Minister of State (MOS) Alvin Tan, with the support of MOS Sun Xueling and Parliamentary Secretary Rahayu Mahzam. The name of this new Network is to be confirmed.
Involvement	Key figures										
Singaporeans / members of the public involved	> 1,500										
No. of organisations involved	0										
Snapshot of the projects undertaken by the AfA members	22 Projects <ul style="list-style-type: none"> Ranging from enhancing youths' emotional resilience to strengthening support among peers, and within the family, workplace and community. 										
12.	Uplifting Pupils in Life and Inspiring Families Taskforce (UPLIFT) MOE	<table border="1"> <thead> <tr> <th data-bbox="699 1682 991 1720">Involvement</th> <th data-bbox="991 1682 1374 1720">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1720 991 1794">Singaporeans / residents involved</td> <td data-bbox="991 1720 1374 1794">> 250</td> </tr> <tr> <td data-bbox="699 1794 991 1912">No. of organisations involved</td> <td data-bbox="991 1794 1374 1912">> 50</td> </tr> <tr> <td data-bbox="699 1912 991 2022">Snapshot of the projects</td> <td data-bbox="991 1912 1374 2022"> 4 Projects <ul style="list-style-type: none"> ❖ UPLIFT Community Network </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / residents involved	> 250	No. of organisations involved	> 50	Snapshot of the projects	4 Projects <ul style="list-style-type: none"> ❖ UPLIFT Community Network 	
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No. of organisations involved	> 50										
Snapshot of the projects	4 Projects <ul style="list-style-type: none"> ❖ UPLIFT Community Network 										

S/N	AfA and Lead Agencies	Key Impact	
		undertaken by the AfA members	<ul style="list-style-type: none"> ❖ UPLIFT Enhanced School Resourcing + Strengthening school-community partnerships ❖ School-based Student Care Centres in all primary schools ❖ GEAR-UP programme in secondary schools
<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • UPLIFT Community Network has supported more than 300 primary and secondary students across four Social Service Office (SSO) towns⁸ since its pilot began in Jan 2020. Support is coordinated at the town level to bring together agencies and community resources (e.g. UPLIFT Family Befrienders) to address the needs of the student and their families. The Network will be expanded nationwide in stages, starting with eight more towns from Jan 2022. When fully implemented, the Network will support about 1,800 students who need more help attending school more regularly each year. • UPLIFT Enhanced School Resourcing has supported more than 2,000 students annually in 23 pilot schools by providing schools with more resources, including teachers, to support students with greater needs through whole-school approaches and targeted interventions. The programme will be expanded to another 24 schools this year, bringing the total number of schools with enhanced resourcing to 47. When fully rolled out, the programme is expected to support around 13,000 students from about 100 schools. • More than 45,000 students have benefited from various support and programmes offered by our partners from over 50 organisations – including public agencies, Self-Help Groups, Social Service Agencies, corporates and volunteer groups. 			

⁸ The four towns are: Boon Lay, Bukit Merah, Kreta Ayer and Woodlands.

S/N	AfA and Lead Agencies	Key Impact									
		<ul style="list-style-type: none"> • GEAR-UP has been implemented in 120 secondary schools, supporting about 3,000 vulnerable and at-risk students from disadvantaged backgrounds. Through customised activities that cater to students' needs and interests, GEAR-UP strengthens protective factors like school connectedness, learning motivation and resilience. • MOE has increased the number of school-based Student Care Centres (SCCs) from less than 50 schools in 2012 to all primary schools in 2021. Enrolment in school-based SCCs has also grown from 3,000 in 2012 to around 31,300 in 2022. In addition, schools have stepped up efforts to identify, enrol and provide support to students who would most benefit from after-school care in school-based SCCs. To facilitate their enrolment, schools proactively reach out to their families to encourage them to enrol their children in SCCs and work with community partners to better support these families. 									
13.	AfA for Lower-Wage Workers Tripartite partners – MOM, NTUC, SNEF	<table border="1"> <thead> <tr> <th data-bbox="699 1182 992 1216">Involvement</th> <th data-bbox="992 1182 1375 1216">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1216 992 1330">Singaporeans / members of the public involved</td> <td data-bbox="992 1216 1375 1330">50</td> </tr> <tr> <td data-bbox="699 1330 992 1408">No. of organisations involved</td> <td data-bbox="992 1330 1375 1408">Nil</td> </tr> <tr> <td data-bbox="699 1408 992 1971">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1408 1375 1971"> 8 ground-up projects <ul style="list-style-type: none"> ❖ Progressive Wage (PW) Mark Consumer Campaign to encourage consumers to show solidarity for LWW by paying more for goods and services. ❖ 'Makan & Shine' Programme for volunteers to learn about the lives and needs of LWW over casual meals and offer </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	50	No. of organisations involved	Nil	Snapshot of the projects undertaken by the AfA members	8 ground-up projects <ul style="list-style-type: none"> ❖ Progressive Wage (PW) Mark Consumer Campaign to encourage consumers to show solidarity for LWW by paying more for goods and services. ❖ 'Makan & Shine' Programme for volunteers to learn about the lives and needs of LWW over casual meals and offer 	
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S/N	AfA and Lead Agencies	Key Impact	
			<p>them guidance on jobs and skills.</p> <ul style="list-style-type: none"> ❖ Organisation of Conscience, a microsite with resources for companies to be more ethically-minded, particularly towards LWWs. ❖ Rest Area Co-Design Programme for youth to co-design areas in their school premises. ❖ Rest Area Guidebook on implementing rest areas for LWW in shopping malls. ❖ 'Let's GREET' Community campaign to encourage Singaporeans to greet and appreciate LWW. ❖ 'Essential Worker Experience Videos' initiative to build empathy for LWWs among younger students through experiential videos of their work. ❖ 'Feedback Channel' initiative to encourage constructive dialogue between LWW and management through an anonymous survey platform.
		<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • The eight ground-up projects were successful in focusing on the four key challenge areas to uplift our lower-wage workers: 	

S/N	AfA and Lead Agencies	Key Impact									
		<ul style="list-style-type: none"> ○ Strengthen respect and appreciation from the public ○ Encourage supportive working environments to allow lower-wage workers to thrive mentally and physically ○ Increase support for and returns from upskilling ○ Encourage consumer support for progressive wages <ul style="list-style-type: none"> • The projects complement the Tripartite Workgroup on Lower-wage Workers (TWG-LWW)'s recommendations and when implemented will together uplift our lower-wage workers. • The TWG-LWW recognised there is scope to grow and sustain the Alliance, so that uplifting lower-wage workers is a whole of society endeavour. 									
14.	AfA on Work-Life Harmony Tripartite partners – MOM, NTUC and SNEF	<table border="1"> <thead> <tr> <th data-bbox="699 1070 992 1104">Involvement</th> <th data-bbox="992 1070 1372 1104">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1104 992 1216">Singaporeans / members of the public involved</td> <td data-bbox="992 1104 1372 1216">140</td> </tr> <tr> <td data-bbox="699 1216 992 1294">No. of organisations involved</td> <td data-bbox="992 1216 1372 1294">2</td> </tr> <tr> <td data-bbox="699 1294 992 2007">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1294 1372 2007"> 5 Projects <ul style="list-style-type: none"> ❖ An employee survey to review employees' state of work-life harmony. ❖ An employer self-assessment tool to review companies' provision of work-life support. ❖ A multi-stakeholder modular guide on implementing work-life practices at workplaces. ❖ An after-hours work communication policy template. </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	140	No. of organisations involved	2	Snapshot of the projects undertaken by the AfA members	5 Projects <ul style="list-style-type: none"> ❖ An employee survey to review employees' state of work-life harmony. ❖ An employer self-assessment tool to review companies' provision of work-life support. ❖ A multi-stakeholder modular guide on implementing work-life practices at workplaces. ❖ An after-hours work communication policy template. 	
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S/N	AfA and Lead Agencies	Key Impact							
			<ul style="list-style-type: none"> ❖ A series of articles and infographics to promote work-life harmony, targeted at employers and employees respectively. 						
		<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • Engaged close to 1,000 employers, HR professionals, and employees through the five Community of Practices (CoPs) organised. • Three sector-specific implementation guidebooks were developed to encourage and support more companies in implementing work-life harmony practices. • A handbook to organise sector-specific Community of Practice (CoP) and a HR playbook on hybrid workplaces were developed, in partnership with the Institute of Human Resource Professionals (IHRP), to better equip employers with relevant knowledge of work-life harmony practices and to sustain ground-up efforts to promote work-life harmony. • Tripartite partners will leverage and expand the Work Life Ambassador (WLA) scheme to sustain the AfA efforts. The scheme was launched by TAFEP in Feb 2020 to raise awareness on the business value of WLH and promote personal ownership of Work-life Harmony. 							
15.	<p>Digital for Life movement: AfA on Online Ordering for Hawkers</p> <p>Ministry of Communications and Information (MCI), Ministry of Sustainability</p>	<table border="1"> <thead> <tr> <th data-bbox="695 1715 992 1749">Involvement</th> <th data-bbox="992 1715 1374 1749">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="695 1749 992 1868">Singaporeans / members of the public involved</td> <td data-bbox="992 1749 1374 1868">23</td> </tr> <tr> <td data-bbox="695 1868 992 1939">No. of organisations involved</td> <td data-bbox="992 1868 1374 1939">16</td> </tr> </tbody> </table>		Involvement	Key figures	Singaporeans / members of the public involved	23	No. of organisations involved	16
Involvement	Key figures								
Singaporeans / members of the public involved	23								
No. of organisations involved	16								

S/N	AfA and Lead Agencies	Key Impact	
	and the Environment (MSE), Infocomm Media and Development Authority (IMDA), and NEA	Snapshot of the projects undertaken by the AfA members	2 Projects <ul style="list-style-type: none"> ❖ Digital Support Guide. ❖ Common Acquirer Model among online ordering platforms.
<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • Digital Ambassadors (DAs) from the SG Digital Office (SDO) have engaged stallholders in hawker centres managed by NEA or NEA-appointed operators to raise awareness on the online ordering options available. Through this effort, we saw an increase of NEA hawkers signing up for online ordering services from 34% in June to 47% by September 2021 during the outreach period. 660 hawkers signed up for the first time. • Three workstreams were formed to develop initiatives to address various challenges faced by hawkers. This includes supporting less digitally savvy hawkers, providing more options for hawkers to onboard online platforms, and developing more sustainable business models for online ordering. Two initiatives were announced on 23 Sep 2021 after the third AfA meeting. • One recommendation is to set up a Digital Support for Hawkers (DSH) group, comprising passionate individuals from the community or hawkers, to support local hawker centres. The DSH group will provide peer support to help less digitally savvy hawkers embrace digital opportunities. 30 hawker centres had expressed interest in piloting this initiative. To complement the initiative, NEA will be developing a step-by-step Digital Support Guide for Hawker with a set of best practices for hawkers which Hawkers' Association and Grassroots Organisations could also use to better support hawkers in embracing digitalisation opportunities. • The second initiative is the Common Acquirer model supported by online ordering platforms (Deliveroo, Food Panda, Grab and WhyQ). The model will be 			

S/N	AfA and Lead Agencies	Key Impact								
		<p>piloted at 14 hawker centres. Under this pilot, hawkers will have easy access to all customers of the various platforms and will enjoy the convenience of an integrated interface to receive and manage orders through a single device or via an on-site Hawker Captain deployed at each hawker centre to place and coordinate orders. WhyQ will manage transactions and payments to hawkers, with same-day payments and no commissions charged to hawkers. Consumers can access a wider selection of hawker stalls through their preferred online ordering platforms. Hawkers will thus be supported to expand their digital presence and offerings, while consumers will have access to more information about their favourite hawker and hawker centre's offerings and more food options. As more hawkers participate in online food delivery, platforms and delivery companies will experience more and higher value transactions, and hawkers will improve their businesses.</p>								
16.	<p>Digital for Life Movement: AfA to Tackle Online Harms, especially those targeted at women and girls (Sunlight AfA)</p> <p>MCI</p>	<table border="1" data-bbox="695 1102 1374 1559"> <thead> <tr> <th data-bbox="695 1102 995 1137">Involvement</th> <th data-bbox="995 1102 1374 1137">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="695 1137 995 1249">Singaporeans / members of the public involved</td> <td data-bbox="995 1137 1374 1249">48</td> </tr> <tr> <td data-bbox="695 1249 995 1330">No. of organisations involved</td> <td data-bbox="995 1249 1374 1330">Not applicable</td> </tr> <tr> <td data-bbox="695 1330 995 1559">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="995 1330 1374 1559"> 5 Projects ❖ Public Education ❖ Research ❖ Victim Support ❖ Youth Engagement ❖ Volunteerism </td> </tr> </tbody> </table> <p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> From Jul to Oct 2021, MCI supported the private-public collaboration with DBS and Singapore Judiciary, under the Sunlight AfA, on a community hackathon to generate innovative solutions for safer and kinder online spaces. Four winning teams out of 28 participating teams were selected for “Most Innovative”, “Most Feasible”, “Most Life-Changing” or “Most Human-Centered” award. A resource package containing 28 ideas that the community can 	Involvement	Key figures	Singaporeans / members of the public involved	48	No. of organisations involved	Not applicable	Snapshot of the projects undertaken by the AfA members	5 Projects ❖ Public Education ❖ Research ❖ Victim Support ❖ Youth Engagement ❖ Volunteerism
Involvement	Key figures									
Singaporeans / members of the public involved	48									
No. of organisations involved	Not applicable									
Snapshot of the projects undertaken by the AfA members	5 Projects ❖ Public Education ❖ Research ❖ Victim Support ❖ Youth Engagement ❖ Volunteerism									

S/N	AfA and Lead Agencies	Key Impact									
		<p>implement to foster safer and kinder online spaces was also launched.</p> <ul style="list-style-type: none"> From Oct to Jan 2022, MCI also supported one of the teams under the Youth Action Challenge Season 3's mental well-being track, featuring sub-themes on digital well-being/cyber wellness and online harms. In conjunction with Safer Internet Day 2022, the Sunlight AfA organised a webinar "Together for a Better Internet: Protecting Women & Girls from Online Harms" on 8 Feb 2022. The webinar, which mainly targeted parents, saw over 180 participants in attendance. AfA member Ms Carol Loi moderated discussions, where a panel of professionals from the social, research, healthcare and technology sectors, covered four key topics, namely (i) the landscape of online harms; (ii) children's perceptions of their online experiences; (iii) what parents could do to help children navigate online spaces safely; (iv) efforts by technology companies to create safe online environments for users. 									
17.	<p>Digital for Life Movement: AfA to Enhance Digital Readiness Skills and Literacy for Daily Living</p> <p>Smart Nation and Digital Government Group (SNDGG), MCI, IMDA</p>	<table border="1"> <thead> <tr> <th data-bbox="699 1160 992 1193">Involvement</th> <th data-bbox="992 1160 1375 1193">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1193 992 1308">Singaporeans / members of the public involved</td> <td data-bbox="992 1193 1375 1308">210</td> </tr> <tr> <td data-bbox="699 1308 992 1422">No. of organisations involved</td> <td data-bbox="992 1308 1375 1422">70 business and community groups</td> </tr> <tr> <td data-bbox="699 1422 992 2020">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="992 1422 1375 2020"> <p>2 Projects</p> <ul style="list-style-type: none"> ❖ 13,400 participants attended 23 free webinars, curated by NTUC Learning Hub as part of Smart Nation & U 2021. The webinars included workshops on basic digital skills to encourage workers to upskill and tap on job opportunities in tech. ❖ 1,500 participants attended 'Fun with Tech' series. This </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	210	No. of organisations involved	70 business and community groups	Snapshot of the projects undertaken by the AfA members	<p>2 Projects</p> <ul style="list-style-type: none"> ❖ 13,400 participants attended 23 free webinars, curated by NTUC Learning Hub as part of Smart Nation & U 2021. The webinars included workshops on basic digital skills to encourage workers to upskill and tap on job opportunities in tech. ❖ 1,500 participants attended 'Fun with Tech' series. This 	
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S/N	AfA and Lead Agencies	Key Impact					
			series, curated by more than 15 partners, introduces tech applications for kids and young families.				
		<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> The AfA unifies ground-up efforts aimed at equipping Singaporeans with basic digital skills to enable them to lead digitally-enriched lives. #SmartNationTogether, is an online engagement platform that provides free learning opportunities for Singaporeans to broaden their digital awareness and skills. The #SNT sessions have helped to improve participants' awareness of, and buy-in to Singapore's Smart Nation efforts. In post-event surveys, participants' understanding of Smart Nation increased by 8.4% to a score of 8.1/10. Excitement about the benefits of tech in daily activities increased 12.2% to 9.1/10. SNDGG will continue to seek more business and community partners to roll out programmes that are relevant to the community. 					
18.	<p>Digital for Life Movement: AfA to Enhance Digital Access for Needy Beneficiaries</p> <p>SNDGG, MCI, IMDA</p>	<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> The AfA is developing an informational way-finding portal to provide community organisations with more curated information about partners who are providing digital devices to seniors and low-income groups. With this one-stop portal, community organisations can easily search for digital devices on behalf of their beneficiaries, since partners will be able to list their digital device schemes on a common portal. 					
19.	<p>Youth Stewards for Nature (YSN) AfA</p> <p>NParks</p>	<table border="1"> <thead> <tr> <th data-bbox="699 1877 991 1910">Involvement</th> <th data-bbox="991 1877 1401 1910">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="699 1910 991 2024">Singaporeans / members of the public involved</td> <td data-bbox="991 1910 1401 2024">> 80</td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	> 80	
Involvement	Key figures						
Singaporeans / members of the public involved	> 80						

S/N	AfA and Lead Agencies	Key Impact	
		No. of organisations involved	Not applicable *Youth from tertiary institutions & A level students
		Snapshot of the projects undertaken by the AfA members	16 Projects across 3 categories <ul style="list-style-type: none"> ❖ Landscape design and garden implementation. ❖ Biodiversity research and human-wildlife co-existence. ❖ Community projects and programmes.
		<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • The YSN AfA is a platform for youths aged between 18 to 25 years old to study and develop solutions relating to urban greenery, wildlife management, nature conservation and climate resilience, under the mentorship of NParks staff. Through the projects, the youths are encouraged to think out of the box and create solutions to address issues and reach out to and involve other stakeholders in the community. • To involve young Singaporeans in building our City in Nature, 20 experienced mentors from NParks guided the youth stewards in undertaking challenging biodiversity, conservation and horticulture projects. • Following the successful inaugural YSN 2021, NParks is offering more projects for YSN 2022 across the same categories of projects and more than 150 youths took part in the YSN 2022 opening session on 22 Jan. Some of the YSN alumni are also playing a co-mentoring role to help guide and nurture this next batch of youth stewards. 	
20.	Friends of the Parks AfA	Involvement	Key figures

S/N	AfA and Lead Agencies	Key Impact	
	NParks	Singaporeans / members of the public involved	1,900
		No. of organisations involved	Various government agencies, nature groups, non-governmental organisations, schools and other stakeholders.
		Snapshot of the projects undertaken by the AfA members	17 Projects ❖ Aims to co-create 50 new and redeveloped parks in the next 5 years, starting from 2020.
		<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • Enabled communities to come together to play a more active role for their living environment by involving them in co-designing parks, as well as in co-implementing and co-managing them. • Build ownership and provide support for ground-up initiatives. • Identify advocates and champions in the community to form a Friends group. • As of March 2022, FotP Engagement for 12 parks were completed, with another 5 ongoing. • Focus will also be given to co-building some of these parks together with the community. For completed parks, NParks aims to encourage community activities with the aim to form a Friends of the Park group. 	
21.	AfA on Building Community Resilience at Cambridge Road MND, CLC	Involvement	Key figures
		Singaporeans / members of the public involved	500 50 champions (key members); 500 individuals engaged
		No. of organisations involved	7

S/N	AfA and Lead Agencies	Key Impact	
		<p>Snapshot of the projects undertaken by the AfA members</p>	<p>3 Projects Kickstarted with the community together with MND/CLC:</p> <ul style="list-style-type: none"> ❖ Community Green Corridor at Cambridge Road; ❖ Social space activation; and ❖ Climate change conversations. <p>❖ The champions have since completed/planned another 15 projects on their own initiative.</p>
<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> • Under this AfA, CLC engaged over 500 residents and volunteers in the Cambridge Road neighbourhood to crowdsource ideas and conceptualise a community-led climate action plan, aimed at improving liveability and building the community's resilience to climate change impact. • Community champions led the way in implementing environmental improvement projects through greenery and art; as well as organised 'conversations' webinars and workshops to co-generate new ideas and encourage 'peer-to-peer' learning. • Notable outcomes include a 80m-long Green Corridor which connects housing estates by improving thermal comfort and promoting walkability within the neighbourhood. It features a multi-tier planting co-designed, planted and maintained by the community, with technical support from agencies like NParks and PA. • The consistent engagement and participation helped to cultivate a greater sense of ownership and resilience amongst the community, encouraging and building confidence in their ability to take collective action to improve their neighbourhood, and how their ground-up efforts contribute to national efforts on climate action. 			

LIST OF THE 10 AFAS THAT HAVE COMPLETED THEIR TERMS

S/N	AfA and Lead Agencies	Key Impact									
22.	Beyond Covid-19 Taskforce NCSS	<table border="1"> <thead> <tr> <th data-bbox="695 383 991 421">Involvement</th> <th data-bbox="991 383 1374 421">Key figures</th> </tr> </thead> <tbody> <tr> <td data-bbox="695 421 991 533">Singaporeans / members of the public involved</td> <td data-bbox="991 421 1374 533">22</td> </tr> <tr> <td data-bbox="695 533 991 611">No. of organisations involved</td> <td data-bbox="991 533 1374 611">21</td> </tr> <tr> <td data-bbox="695 611 991 947">Snapshot of the projects undertaken by the AfA members</td> <td data-bbox="991 611 1374 947"> 1 Project <ul style="list-style-type: none"> Recommendations from the Taskforce have been shared with social service agencies and the public on 6 May 2021 in a guide for SSAs and stakeholders </td> </tr> </tbody> </table>	Involvement	Key figures	Singaporeans / members of the public involved	22	No. of organisations involved	21	Snapshot of the projects undertaken by the AfA members	1 Project <ul style="list-style-type: none"> Recommendations from the Taskforce have been shared with social service agencies and the public on 6 May 2021 in a guide for SSAs and stakeholders 	<p><u>Progress / Impact</u></p> <ul style="list-style-type: none"> The Taskforce has developed and implemented plans and guidelines to strengthen social service agencies' resilience; proposed ways for the sector to emerge stronger in the 'next normal' and provided feedback from the sector to inform national plans; focused on the following four main areas: <ol style="list-style-type: none"> Digitalisation Innovation in Service Delivery Strengthening Manpower and Volunteer Mobilisation Enhancing Leadership Capabilities for the Next Normal
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	the AfA members	
23.	<p>AfA on Enabling Safe and Innovative Visitor Experiences</p> <p>Singapore Tourism Board (STB)</p>	<ul style="list-style-type: none"> • Partnered with prominent industry stakeholders to develop a range of prototypes for safe business events, safe leisure itineraries and travel enablers, to enable a safe and seamless journey for participants. • Piloted prototypes that set the foundation for the subsequent development of a commercially-viable framework that could be scaled to support more and larger-scale international business events going forward. • Piloted the prototypes developed at TravelRevive – powered by ITB Asia and STB, the first international travel roadshow to take place physically in Asia Pacific during COVID-19. <ul style="list-style-type: none"> - Learnings gathered from the event guided the prototype for subsequent events. • Brought together prominent stakeholders like Changi Airport Group (CAG), Singapore Hotel Association (SHA), Singapore Association of Convention and Exhibition Organisers and Suppliers (SACEOS), and the National Association of Travel Agents Singapore (NATAS), and government agencies such as STB and MOH.
24.	<p>AfA on Digitalising Built Environment</p> <p>Singapore Business Federation, BCA</p>	<ul style="list-style-type: none"> • Catalysed the launch of the Common Data Environment Data Standards, and introduced a two-stage training programme to equip value chain partners with the necessary digital tools and knowledge. • Encouraged digital collaboration amongst industry stakeholders without needing players to conform to a single platform. • Generated a “pull effect” by establishing the Coalition for Built Environment Digitalisation, an industry digital partnership, with more than 300 companies and 25 projects onboarded within six months. • Developed training initiatives to equip value chain partners, such as developers, contractors, and designers, with the necessary digital tools and knowledge.

S/N	AfA and Lead Agencies	Key Impact
25.	AfA on EduTech MOE	<ul style="list-style-type: none"> • Supported new partnerships and EduTech ventures as real-life pathfinders to identify what is needed to unlock synergies within the EduTech community. • Brought over 200 stakeholders, including Institutes of Higher Learning, private education providers and startups, together to identify key growth opportunities and enablers, and to support ventures piloting new forms of partnership. • Galvanised the nascent EduTech community to agree on a path forward with a common goal. • Venture building to ideate venture concepts and advance EduTech in Singapore, which inspired stakeholders to explore collaboration, and aggregate resources to pursue mutually beneficial opportunities. • Unlocked ecosystem synergies, such as the partnership between Kydon and SkillsFuture Singapore (SSG) to test out a delivery platform (ZilLearn Skills), and pilot the use of SkillsFuture Credit on a subscription basis.
26.	AfA on Facilitating Smart Commerce Enterprise Singapore	<ul style="list-style-type: none"> • Developed prototypes of omni-channel retail strategies to create opportunities for the Retail sector to adapt to evolving consumer preferences. • Demonstrated the benefits of adopting omni-channel retail strategies to local retailers, through launching the CapitaLand x Shopee 11.11 Campaign and IMM Virtual Mall. • Demonstrated how a collaborative approach could create a mutually beneficial retail ecosystem, and generate a win-win situation for all players. • Campaigns benefitted more than 70 brands, including local retail brands and F&B establishments, such as SK Jewellery, Skin Inc, and Ajisen Ramen. • Applied the learning points gathered from the campaigns to extend its partnership with an “Exporting Singapore Brands” incubator programme,

S/N	AfA and Lead Agencies	Key Impact
		<p>that sought to reduce the lead time for local brands to venture beyond the Singapore market.</p> <ul style="list-style-type: none"> • Provided brick-and-mortar retailers and establishments the opportunity to deepen customer engagement via online and offline presence, and expand consumer base beyond our shores.
27.	<p>AfA on Robotics</p> <p>NEA, Land Transport Authority</p>	<p><u>AfA on Robotics (Transport)</u></p> <ul style="list-style-type: none"> • Deployed Singapore’s first autonomous vehicle (AV) revenue service. • Gleaned insights on commuters' expectations of AV services, user experience, and feedback. • Understood the optimal price point for running last-mile services using an AV fleet for future commercial deployments. • Established track record for local companies to scale internationally. <p><u>AfA on Robotics (Cleaning)</u></p> <ul style="list-style-type: none"> • Established a set of commercial terms to enable greater adoption of robotics solutions in the cleaning sector. • Defined standardised "classes" of robots, and their capabilities. • Established a base for a viable procurement, and contracting model for end clients to adopt.
28.	<p>AfA on Supply Chain Digitalisation</p> <p>Ministry of Trade and Industry, IMDA</p>	<ul style="list-style-type: none"> • Launched a common data infrastructure (CDI) – SGTraDex, to facilitate trusted and secure data exchange and platform, interoperability, and drive efficiency, productivity, and resilience through physical, financial, and information flows. • Brought together more than 50 supply chain players to identify opportunities and solutions across the end-to-end supply chain journey. • Created a plug-and-play infrastructure to enable businesses of all sizes to access data securely across the supply chain journey. • Strengthened access to new markets, fulfilment, and financing opportunities through e-marketplaces and

S/N	AfA and Lead Agencies	Key Impact
		took important steps to strengthen Singapore's position as a hub for international trade.
29.	AfA on Sustainability Monetary Authority of Singapore	<ul style="list-style-type: none"> • Established a carbon marketplace - Climate Impact X, for trading high-quality carbon credits. • Developed the GreenPass, a green standard and one-stop solution for companies to measure, mitigate, and offset their carbon footprint. • Validated an investible business case to catalyse the ecosystem. • Provided insights into the building blocks required to develop Singapore as a carbon services and trading hub.
30.	AfA on MedTech A*STAR	<ul style="list-style-type: none"> • Reviewed Singapore's in-vitro diagnostics (IVD) value chain to identify critical bottlenecks, and determined opportunities for developing local capabilities for core processes. • Identified building Singapore's capability in lyophilisation for IVD products as an area to anchor end-to-end activities in IVD product development and commercialisation value chain in Singapore.
31.	AfA on AgriTech Singapore Food Agency	<ul style="list-style-type: none"> • Identified the challenges of conventional farming in Singapore, and determined areas of intervention through leveraging frontier agriculture technologies, such as indoor vertical farming, to amplify land and labour productivity, to produce more and higher quality food. • Gathered insights from various key stakeholders on the key constraints for operating in a local context, before embarking on the study of a new platform model that could enhance local vegetable production. • Demonstrated the possibility of indoor vertical farming. • Initiated a study on how a new platform model could help overcome constraints of scale for local production of Asian leafy greens.

S/N	AfA and Lead Agencies	Key Impact
		<ul style="list-style-type: none">• Steered the broader industry into action.